

## COMPANY.

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[^0]NEWS：EUROPE


## Bosnia peace plan in serious trouble

The Vance－Owen proposal is the only show in town，but it may soon close，writes Robert Mauthner


## Renewed fighting feared between Moslems and Croats in the west














Industrial rescuers proposed for Russia

EC opens postal services inquiry』omitam
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seven Buroman poate
 Nom and


 sex．in meatoie ander pixem and torelign investment，and tech－
nologyt itranser，said Mr Kunio
Moriyaki，dircetor generail of the Japanese ministry of inter．
national trade and indistris
international trade poricy hurean，in London yesterday；
He is rinearrig a sumant
 movsstry and economy minis
ters from the Group of Seven
tndustrial countries neast Europeann and forme
east
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The announvement courierses
Tuly e mmonth before ect etee
communications ministers are commumications ministers are
to discuss the outcome of con
sultations on the Commission＇s
utlite The International $E x$ Epress．
isation of EC ． The International Express）
Courier＇Conferene（EGCC）
complained to Brussels that postal authorities had changed remailed Items，which couriers
are padid to collect from targe
allents and deliver in ountres where tarifift arer in countries In partlcuare therercc saic
national administrations had ather than for the weilght of
he whole delivery．${ }^{\text {Itson }}$ asid
hall posted ontside the coun－ mall posted ontsidie the coour－
maty where the sender was baspd
was often returned or snb－
 pettion commissioner，said he he
hoped the complaint，could be be
resolved in the context of resolved in the context of plans．Commission officiais
said．yesterday that postal
administrations had already begun work on maling their
costs，and thus the calculation of their fees more transparent
decerore adopting a definitive
decision about this complaint． decision about this complaint，
the Commission win take into account already under way and， in particuar，the attitude adopang about the structure of
their charges，the Commis． slon said in a statement
Sose to 10.1 per cent in the EC
rober ary for the first time sincer the
fourth quarter of 1987，the EC statistics office
ou Wednessay．
$\qquad$

or a development team with really big ideas．To many people，this picture is
 413 hectare site housses the remains of the Ormer Ravenscraig Sleal Works in
Molherwell，one of Europe＇s
laggest tracts ol
 Develtopmen Agency．w＇ve goo a much
broader perspective．With imagination， crealive piranning，and a bold visionary vppraach．His sitie can be ranastormed into vibran！symbol ot hope．regenenaraion and
 So me major opportunity to be involveg in one ol 1990s．And werce tooning lor consullants who share our vision，whit are no arraid to look
beyond the problems and see lhe oppoturiies


 tuiqued deyvelompment concept necessary to
transtorm this site．

At this liiliad slage a devetopment
study is requited to lormulale an action study is requitred to lormulale an action
srategy which will addresss hin manyy complex issues surrounding the reclamation and
development of such a targe arma set within
 Moiherwell and Lanarkshire．
Appticalions arg consultantsticalions wilh are invited from
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 approach involying a range ol protesstonal
disciplines Is Ine preferred delivery


Intending applicants should submia consideration to the addrasubmission to than 30 TH Aprit 1 hegas．An indormation pact giving turther detaits ol the proiect can b
obtained by tele phoning Lanarkshirs otained by telephoning Lanarkshire 0698745000 quoling reterence FT ．

レじい
LANARKSHIRE


## Italy's bank chief hints at recovery

| obert Graham in Rome |  |
| :---: | :---: |
| mR Carlo Azelgio Ciampi, governor of tbe Bank of Italy, yesterday threw his weight behind a gathering consensus |  |
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| wat the lualian economy was heginning to show the first modest signs of recovery. |  |
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| The governor's comments, were bedged by caution. Never theless, they rellect the view |  |
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| d by Confindustria, the |  |
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| order hooks have hegun to improve and the economy is |  |
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| beneriting from a surge in exports as a result of last Sep- |  |
| Mr clampi observed: "T |  |
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| resuits in terms of prices, oflabour costs and of foreign trade confirm the opportunity our economy has - and which |  |
|  |  |
|  |  |
|  |  |
| begun to grasp." |  |
| The economy is scheduled to grow 0.5 per cent this year. But |  |
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| if the modest recovery becomestmore sustained and interest |  |
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| rates move further downward. the growth rate could increase |  |
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| by ltaly's political corruption scandals. |  |
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| Mr Ciampi insisted the weakness of the lira, which has tonched L1,000 against the amark and depressed prices in |  |
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| tbe hond market, was the |  |
| resuit of political certainties mentals. "In recent days the |  |
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## Bank of France may announce interest rate cuts

By James Bitit,

FRENCH franc money market
rates continued to fall sharply $\begin{array}{ll} & \text { be cut down to } 8.10 \text { per cent or }\end{array}$ Despite the smaller:thancut its official intereat rates continued co strengthen

 around 9 per cent by the clo
of trading in Lodon.

 been since November of last $\begin{aligned} & \text { and the Dutch cenitral bank cut } \\ & \text { year. } \\ & \text { The fall in }\end{aligned}$ in French mone advan ances rate to the
same level market rates canch money been expected to the cost of from the Bundesbank The German central bank
anounced yenteray that the
thest accepted repo rate for 14 days accepted repop rate for 14
 money market it was at 8.15 per cent for
NOTICE OF REDEMPTION
$\qquad$ Notice is hereby given in accordance with the Terma and Agency Agreement that the company has elected to redeem all the outstanding Debentures on May 4. 1993 (the "Redemption Date") al a price of 102\% of ihe principal amount (the "Rede mption Amouut"), plus accrued inlerest 1o tede the Debenurea and the related Fiscal and Paying Agency

The right of the bolders of the Debenlures 10 conver Debentures into Common Stock of the Company shall cease or adjustens pill be made upon conversion for any accrued and unpaid interest on the Debentures so converted. The annual payment of interest on the Debentures that is due on April 7, 1993, will be made in the usual manner. Payment of the Redemption AmounL, together with accrued interest to the Redemplion Date, will be made on or after the Redemplion Date against presenuaion add surrender of the Debentures at he oficc of Le Fencares musl be presented for Paying Agenss hised be ill uamaurred interest coupons. Interest will cease to accrue on the Debenures as from May 4, 1993. After the Redcmption Date, the sole right of a holder of Debentures shall be to receive the redemption Amount plus accrued interest to the Redemption Date.
Fiscal Agent: Swiss Bank Corporation, Basel
Kredietbank S.A. Luxembourgeois
Swiss Bank Corparation, London
By: Swiss Bank Corporation, Zuricb Aprii 1, 1993

NEWS: EUROPE

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TÜRKive serker fabrikalarias.
US $\$ 75,000,000$
Short Term Loan Pocllity
umitomo bank

## x, $\mathrm{x}+\mathrm{x}+\mathrm{x}$




## Your partner in progress

At Sanitono Bank we believe indoong things propenys That meniswe metormaited to helpitis ourciustonens tyth thirough the prodess from preliminary discussions of their fanamelal rieads to Gigal syadication.
Our comitinextosiof wide expertise and our grobal networkoft oftices coupled witt out investment in the latest financial enginéfing and tectinology meanthat we offer our customers the very bestservict Whatever yotr needs, from abiateratbon to a complex aircrati dealsumitono Benk is iteady to heilp you plam the finarocal.

## SUMITOMO BANK

he Sumitomo Bank:Linitited, London Branch Temple Courch th Queen VictotiaStreetif







## Industry sees 2.4\% growth in Japan

Mitsubishi and Aiwa to expand in S E Asia

## MITSUBISHI Motors, the car manufacturer, and Aiwa, the electronics manufacturer, are ment yesterday highlights a trend amo nies tom mo region Mitsubis Mitsubishi Motors said it would expand capacity at its  sia and Singaporer The moves reflet the two companies' expectations of companies' expectations oo substantlal growth $\ln$ the

Khmer defiant



Share prices bubble again
 Kazakhs move slowly to negotiate deals that will unlock their riches
Steve LeVine on an ex-Soviet republic with multi-billion dollar resources



India acts
to boost credit to industry
THE Reserve Bank of India
yesterday announcedd a cut in yesterday announced a cuts
the reserve requirements of
commercial bank to hel commercial tanks to help
boost credit to industry. Reary
ter repors from Bombyy.
However, the central bank left However. the cenural lending rate
the key minimum
unchanged at per cent
Mr chakravarty Rangaraian
 statutory liauidity ratio of
commercial banks would he he
lowered by percentage point
lont to 36 . 2 perer rantio would he cut
cays resert
by 1 point tor per cent
Mr Rangajan was announe ing the eentral bank's credir
policy for the first six mmonths
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make an aditional Rs4.5bin
(£1.05bn) available for lendigi The besitant industrial
recovery intig2.93 must be
converted into a strong nvival
 Adequat eritical In converting
wibe beak industrial recoivery
toto a strong revival
 men hade expected a further cut
in minimum lending $\begin{aligned} & \text { rate, } \\ & \text { which was reduced by } 1 \text { point }\end{aligned}$ in mhich was reduced by 1 point
wo pent io Februy.
R.C.Murthy, in Bombay, addss
R Tbe cenitral bank als. also
announced restricions wurld
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Lending rave carbs are
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currently borne by the Reserve The scheme is optional. stay if banks choose not to
take on the exchange rate risk Analysts say y the escheme woold
be atractive to foreign banks. be
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eermark 15 per cent of their
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exports at loans to small businesses and
exports at fixed interest rates.


| Subsidies urged for computer workers |
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# Our personal service will appeal to your individual taste. 



This year more than 28 million passengers will fly Lufthansa. Therefore our service crews cater to the greatest variety of demands, from Abu Dhabi to Tokyo, from Atanta to Zurich. While our
business travellers expect to be able to work or relax on the way to their appointments, our holiday travellers wish to get in the right mood for the fun and excitement ahead. In any case, you will
notice how much we like to have you on board - be it in proper pinstripes or in a polo shirt.

Lufthansa. Your airline.

## LA braced for more mayhem over beating <br>  <br> NEWS: THE AMERICAS <br> 

## Inner-city phoenix is slow to rise




Argentine
debt crisis
ends with
bank deal By John Bartam
in Buenos Airas
 Yesterdag by the signing of a
debt rednctinn plan with credidebt rednctinn plan with cread-
tor boanks in New York. The
government calicnates the
agreement will rednce by a
third the burden of servicing agreement will rednce by a
third the burden of servicing
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The debet reetuction mecha-

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ised hy Treasury zero cour-
pon bonds.





## Cuomo spurns nomination to Supreme Court

| Goorge Graha Washington | has said the position would be ideal. However. in his usual ambiv- |
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| GOVERNOR Mario Cuomo of | a tomb. |
| ion for | ort Cuomo may be unwilling |
| of consideration |  |
| rt. | the poombership of the |
| rest yesterday, who has long |  |
|  | an |
| science for tbe Democrat |  |
| party, had been viewed as | d |
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|  | Court justice since Presi |
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| daily newspaper, |  |
| terday the governor had witb | reversing tbe court's long |
| drawn his name, and the Asso | rib |
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| ${ }_{\text {Preport }}$ Prident Bill Clin | Besides Mr Cu |
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| Court |  |
| but un mic. | Stephanie Seymour, who are |
| "terrific', y year's | on federal appeals courts |
| campaign |  |
| ton had said he thougbt the |  |
|  | included more politicians and |
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Rank, the international Mone
tary, Find and the steering
committee of creditior banks convinced more banks to taik
up discount bonds. Argentina had to pay
s2.85Ln for the zero conpon
bonds to back its Brady boonds. boycott parliament

| Canute Jame Gingston | tions, mainly in Kingston, the capital. $\qquad$ |
| :---: | :---: |
| JAMAICA'S opposition Labour | ister, has rejected Mr Seaga's |
| ycott sittings | call for an inquiry, saying the |
| nnd's parliament | cases of electoral malpr |
| in protest at the conduct of last |  |
| 's | He said also that if Mr Seaga |
| ch the |  |
|  | ata |
| leader, has also asked the gov- | sbould stand down in favour of |
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| the conduct of the | votes was continuing, and that |
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## BUSINESS SCHOOLS

The FT proposes to
pubbish this surver on
April 29 IV93.
 more informadion about
this survey or wish to Daisy Veerasingham on 071-873 3746

| Melanaie Miles on |
| :---: |
| $071-873$ |
| 10308 | Fax: $071-8733064$

FT SURVEYS



COMPANY NOTICES



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## Guess who won a mato

 contract in the Black Sea for being greenGovernment will protest to Brussels over soaring Japanese sales

## Italian car market tumbles



Honda top importer at home

|  |  | steep falls m demand seen im Analysts attributed the sharp |
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| THEx thle of top.selling maker of importea |  |  |
| Ste | of imported cars slipped 0.5 per cent to 1909 | recession. Buyers may also |
| its US factories exceeded the sales of forelign | units, with | have been put off by the gen- |
| kers such as Volloswagen and B |  |  |
| the first time, writes Robert Thomson in | vehhlcles down 3.9 per cent. | e |
|  | arch was Volkswag |  |
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| car ticreastugly chose a Japanesebadged | previlously the market leader, finished behind |  |
| al sales of imported vehicles for theme |  |  |
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| d. Excluduing Japanese-badged velicles, |  |  |



Bolivia and Chile sign tariff-cutting accord

By Chrrs Philiposbom in La Paz last year. While Bolivian wililig to resume diplomatic



 isters to the eastern Bollvian
city of fanta Cury
Under the tade acord, Chile
and Bolvia will abolish tarifis


 Chilean expports to bolviai
were worth

## Manila of

By Nancy Dume
in Wanturgtom
AMERICAN trade officia

 Navarro, Philipplnes seacre
the Philippines include:
of trad
Joining the
the Berne conver

 ing
 Mr Macmey Kantor, US trade
representative, and Mar Riza-

to he taken hy Establish

## China unable to keep pace with aviation demand



Airlines are having to beg, borrow or barter aircraft, writes Lynne Curry



runner in this market with
bout 100 Boeings in service
aboutc 100 Boeings in service,
which
foretign aircreat than any in other which is more than any other
foreig aircraft hawn in China.
More are on order. More are on order. McDonnell Douglas, which
bas acoproduction arrange-
ent with the Shanghai Airment with the Shanghai Air-
craft industrial Corporation
that makes MD-82s, has produced maks domestrichl has and is
degotiating to produce the But in the newer, more mar-ket-oriented environment,
MarDonneli Douglas faces a
hard time selling its aircraft. Chinese airlithes have aircraft. But the boom in the cour.
 ness bas alas enenated prob-
Iens, aspeciaily those of
safety, and CAAC has recently anounced plans to crack
lown on the growth in the
number of local airines,

## SIEMENS

 NIXDORFDear Leonardo da Vinci: If you'd had our CAD systems, your airplanes would probably have taken off

ty and creativity are the keys to success in today's European market
Siemens Nixdorf provides the tools to design, plan and realise brilliamt ideas. Wherever they take shape,
Siemens Nixdorf CAD and SIGRAP Siemens Nixdorf CAD ant SIGRAPH
are close to hand. To address such are close to hand. To address such
complex issues, Siemens Nixdorf complex issues, Siemens Nixdorf
pioneered the idea of "Synergyat work" using the best technologies and applications and working with the best partners in Europe. Coopera tion between Siemens Nixdorf and
Siemens AG is a key synergisticfacSiemens AG is a key synergistic fac-
tor in this process. And the beneficiaries are not only today's da Vincis.
The European spirit Synergy at work




Young face rising costs of caring for old
By Alan Pithe,




One year ago tomorrow, John Major surprised everyone but himself by winning the general election. The honeymoon, after a very personal One yrar ago tomot-lived and he begins the second year of his term as a deeply unpopular political leader who has everything still to prove. The past twelve months have been hijacked by internal party differences over Europe, by the debacle surronnding UK withdrawal from the exchange rate mechanism and by a continuigg, deep recession which has disappointed and alienated many traditional Tory supporters in the
business community Many indnstrialists are pleased that Major is now attempting to reshape economic strategy in favour of the manufacturing business community. Many indastrialists are pleased that Major is now attempting to reshape economic strategy
base and its associated skills. But the jury is still out on whether the rhetoric will give way to effective action.

## Lloyd's to underwrite more export insurance


 Patten to review school tests

 school tests, described Mr Pat-
ten's announcement as inade


The Financial Times Classified Columns reach over a million affluent decision makers


Financial times thursday april 81993

## TECHNOLOGY



## Desperately seeking an angel

| or innovators who have made their prodncts | do play a secondary role, thongh. "Sometimes, they may act parth |
| :---: | :---: |
| market and want to expand, the | $\begin{aligned} & \text { out of social obligation or } \\ & \text { altruism - this is more common } \end{aligned}$ |
| searchat | in the US - but the fun factor does come through." |
|  |  |
| who is probably over 35 , comfortably off rather than super-rich and disilikes poblcicit. Angels are keen to use their | In the UK, around 15 per cent of angels investaments aredirected towards blgh-technology areas, far less than in advanced technology areas in the US sucb |
|  |  |
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| money to help young enterprises |  |
| elsewhere. With venture capital difilicult to attract and the UK government's Business Bxpansion | technology areas in the US sucb as California |
|  | Most angels are "hands on" investors, says Mason. ${ }^{4}$ This means the business is getting |
|  |  |
| governiment's Busimess |  |
|  | more than jost money; it is getting the investor's skin, money, konwledge and contacts." Those in searcb of angels' funds |
| angels are eagerly sought nat. Business angels - the |  |
|  | are more ikely to find them II they are based in the US, where |
| commercial equivalent of the |  |
| theatrical world - were first rdentified and defined in the DS, but clearis have a role to play wherever badding entrepreneurs | their total is put at between \$10bn (R7bn) and spobn, rather than in the UK. Venture Capital |
|  |  |
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| wherever badding entreprenems look for capital | Network was set np in 1984 in the Now Rociand states of the |
| The problem is they are hard |  |
| to find. Thus matching the two sides is not easy. Angels tend |  |
| to invest near where they live |  |
| or operate and often in sectorsthey know something about |  |
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| They know what they don't wa |  |
| to invest in, bat, says Colinare fairly open, |  |
| Mason, senlor lecturer in |  |
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| Together with Richard |  |
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| Harrison, management |  |
| development professor at |  |
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| angels in Brituin. A recent paper |  |
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| by the two men suggested the informal capital pool representer |  |
| s2bn and $£ A b n$, compared with |  |
| czon and efbu, comparev wit |  |
| by institutional ventare capital ands. Thus, they concladed: |  |
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| US angels w |  |
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SIFIED


[^1]

Bernard Simon considers a deal between Miller Brewing of the US and Canada's Molson Breweries

## Hop across

 the border



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## Charting the tastes of China's consumers <br> Lynne Curry meets two market researchers



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| information, this process of dat collection is almost rerolutionary |  |
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| the appraisal of the market or can- joint ventures and pilvatevassing ordithary consumers. |  |
| state-rum enterprises. "Domenetic |  |
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| that most be favourable. We generally avoid warking for dounestic comparies." |  |
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| 'Market research is a new concept for |  |
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| Chinese enterprises |  |
| because consumers |  |
| had no choice under |  |
|  | these enterprises are hased in the |
| - coastal provices of zheiliang, |  |
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| veys has become more critical as compandes become more proflt-ort |  |
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| means (incuding smugrgling) gatsed from ranning their own |  |
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| network, the compilation of onfctal statistics abont the hroak- |  |
| down of market share can be inac- Deapite this concern, Yuan, acurrate.law graduate who prevlonshy |  |
| For example, a large demand for |  |
| phatococilers has led to emugriing |  |
| thase machinnes than offictal data indicate, L 4 satd. |  |
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| He also noted that officlal statlo- |  |
| tical imdustry have a high error |  |
| pharmaceutical mult-nationals approach of men ilike Yuan and li |  |
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| ket. |  |
| For these reasons, growing namp <br> bers of private chizese enterprises, collectives and forelga campandes are increasingly turn |  |
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## PEOPLE

Conway moves to top of DEC from IBM











Finance moves











Rolls-Royce's Japanophilia now encompasses Sanders ?




FINANCIAL TIMES THURSDAY APRIL 81993

## ARTS

## S <br> Small-town tales

## Exhibition/Jackie Wullschlager <br> Pierre Bonnard

"I would like to appear with Che yougs op a a hutterty before 20000". wrote Pierre
hundred years ago
Bornard:

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## Clement Crisp on the ENB's regional tours

## Ballet on the doorstep

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 our wen dear metropolitan fun-palace.
The key to the programme was
The Se
oversil
tugues


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In huge canvas after huge can-
vas, Boonard disilile dhis pre.
 bristanass. No painder arcadian
so closes a feeling of instant introduction into an everyday
scene. of joining the family in
tha ha garden, the couple by
lamplight or even the cat peering over the tahbecloth
Ficasso hated
bled charm and called Bonrou-

 moderndst dismissal as bour
geois. decorative, superficial.
In the last 20 years bis has sump back into favour)
the scholarl catague
DMM39)
to this show teases out roots in
 as the in iniuence of Gauguin,
the other Nabiss and the symbolists, and proposes Bonnar
as a precusso $\begin{aligned} & \text { of American } \\ & \text { such as }\end{aligned}$ Jackson Poliock such as Jackson Pollock
But walk
mint any
orom he and it is Boanard the pur
painter wwo matites
ant
atrracts. Personal tand int
mate, with a dash of humm never found in Voillard, he
always fresh and loyal to
net own visiont a perrectionst
each minute detial. Years after
he had sold a work to a
musemm he used to sneak in, wait for the curator to move to another room, and furtive
whhp out a brush and tube of
paint to atter a tragment that still bothered him.
He was born in 1867 into
liberal bourgeois family who
 In 1890 and it is the Terrasse earily monumental group pic.
tures of uncles and children and dogs and outdoor tables
lad for lancch, such as $L$ Apresof his contemperarary, Proust,
thbis is the quintessential idyil
gani lelesure; it is also a won-
 each with enough room to
stand or sitbut not toonfold
or relax Thus did Bonnard
charge his cosy suntit spaces


| cial life both cruelly plausible and sumptuously satirical. Von Sydow's dithery priest and Ullman's lady of the manor, specialising in milky-syed looks and arm's-length kind- | less ox-killer. In sum: a triumph <br> is there anything else? Yes but if you have a bus to catch 1 Best Of The Best 2 is the sequel |
| :---: | :---: |
| ONE FALSE MOVE (18) Carl Franklin | seen Reportedly it starred Eric Roberts (Julia's brotherl and |
| LEAP OF FAITH (PG) Richard Pearce | of cheerful dri |
| THE OX (12) Sven Nykvist | $\overline{\mathrm{B}} \overline{\mathrm{Mc}}$ |
| $\begin{aligned} & \hline \text { BEST OF THE BEST } 2 \\ & \text { Robert Redler } \end{aligned}$ | ton, looking mature be lsaac's brother, show as the sleazy ence |
| PARIS IS BURNING Jemnie Livingston | $\operatorname{tar}$ |
|  |  |
| me | the entire black and Hispani |
| soclal despair. And |  |
| arsgara, an actor |  |
|  |  |
| dan depth in the has | Bold, if rather old, stufi. |

## British culture in the clear


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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: $071-8733000$ Telex: 922186 Fax: $071-4075700$ Thursday April 81993

## Mr Major's anniversary

I起s. \&2m -waysumb





 wall, the onification of Gerernany
and the unraveling of the Soviel
empire were cathartice events for
which the west mas immensely
gratetul and timmeneely

 That was almays a debatable choice
In retrospect, it looks like the
wrone one.
Wriost European politicians gave
priorty to deepening integration




 pate that the Mastricht plan to
replace the D-Mark wirth European
currency would become an obstacle currency would become
rather than a catalyst for
struction of Europe.
 governments face three interipean
challenges. The most important is challenges. The most mportant is
to hirid a stronger economict bridge
integratmg the esstern and western integratimg the eastern and western.
parts of the Continent Unlesgove
ernments master this first task,
 two aims. restoring pheir authority
and end estem to the eye of voters
and suceedig in Earopes eco
nomic strugrie to keep ap with
other parts of the industriaiksed Three years ago, all the goals
seemend within $\quad$ reach In doozens of
statesmanly speeches, the talk was
 cellor Helmant Kohh, were "two sides
of the same coin. The coin has
since tarnished; the rhetoric has
tumpen sour. What's the situation in Errope
today? Uncertainty. nucertainty,
uncertainty. That's a disaster" says
 hairiman or the ecc Comecil, he
helieves that Maastricht manst he
ratioed But, above all, he wants
the EC to escape from eeo
stagnation senior oflcial in the Bonn
Chancenlery tallis of "an accumnula.
 Eamame and
nise their
Western
Germany,


Come-back in bear market - Stuffed koala bear makers)'s leading towrist goods, are ind dangen
of fieing overtaken by a beackward
nindu industry, thanks to oetrospace
enpuner Conrad
The Brisce. engineer conrad Stacey.
This e rrishane boffin has used
his computer to sharpen the deste his compurter to sharpen the destgn
of boomarangs mwich have iftherto lagged behind the wear market as a tourist attractions The reason
is that most of those in the shops wont cones basck when you throw
them About 85 per cent of them them About 85 par ceant of them
are "rubbish", the country's are "rubbish", the country's
Boomerang Association syys.

 version, weasening the middele,
a ond calree bed the Hooper after the and called the Hooper atter the
type of pinewood from which it

 practice
Besides selling to visitors, his
improvement may start a combact improvement mas start a comsback
in hhe boomerangs popularity with
native Anstralions Althoughit nathe Anstralians Allihough it
was iirst used by their aborighal precursors millennia ago, they have since let thenit throwing skills silp
The one throwers' cluht in the coumbtry is outunumbered a
hundrafolid by clabsed in America
No Anstralian has ever won the


## Caught out by a turning tide

## David Marsh argues that Europe faces a

 radical reshaping of priorities
has been physically transformed - and cuts in tax receipts, average EC
the upheavais in the east have deficits this y ear will amount to
changed the mood of nations


 of the D.Mark". He stresses the
Tmportance of finaisisint
Til accept the word TVI acespet the word ' ounddatedraty after 's rattued". But hha adid that once
he rrazty as he hopes. passes its
urdes in Denmark and the IK hurdres $i$ n Donmark and pases its ITS,
the $E C$ will have to think of some-
 pean common market to lock to the
west the economies of eastern and
and central Europe. These countries
should also
formal
porticicpate in formal politicical collaboration
with the EC i. idealyt hhrough imme.
diate full membership.

ICommon with Mr Attali,
Profesor Alan Winters an an an
international trade expert at
 plains about EC protection-
in iits rrade agreements finall:
onver the last year so with
mer Soviet bloc countries.

 agricuturure and textiles.
Cound entrines in eastern
Europe have made impressive
strides in switching trade towards
 reater than expected
Allowing for anticipated modess Alowwing for antictpated modes
recovery in ig93, the combined real
GDP of Hungary Polana and the
Rech and Slovak repablics at the

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m
isl Mr Jace Siwicki, investment
manager in the Warsaw -based Pol-
sh-American Enterpise Fund, deal inAmerican Anterprise Fund, deat-
ing weth privatisation and acquist
ions in Poland. was in 1991 secretary of state in his country's
Privatisation Ministry. He asys
errors were made in forecasting the
 a turnround of a corporation.
like a siturtion after a war - att
the atomic bomh has gone off $M$
$M$

## Uo

 To help orgeansesets. stuctural
 calls for creation of pan-European
organications similar to the Euro
pean Coal and Stel Communito of
the 1950. Suct dieas can find


steel producers feacration, to diss
wess the overcapacity in east and
One board member of Mannes-
One board member of Mannes-
mann, the Cerman engineerng
group, says veryone would benengit
from an orderiy sharing out of work

 ume.
If coop
as this
an as this come to arrangements such
reflect a reirraw the fore thin
 responding to them is likely to toon-
inate Europe's post-Maastricht
agenda.

## OBSERVER

##  replaced by Smith New Conrt. Howeve, even National Power didnt feel brave enoupt to

 didn Czenove, its other joint hrokerof
Paze Pressumally the privatised
generator is ining up ambitious coneprater plangs.
Schroder's
knows more about regulation than most, and Smith
New Court has the number one research analyst in the sector. But will Smith ever again issue a sell
note on its biggest bue chip client? Q.E.D.

Q We no longer simply have to
take Ego litam Presidident tossi
Mubarakt's word that recent
Mubarak's word that recent
terrorism against toorists in his
comenty is the work of interiopers
country is the work of interiopers
from foreign powers Fis clain
has now been backed by Egypt's

| advise on the interpreting? <br> To date, the top qualifying body as been the Institute of Taxation whose members. including lawye as well as accoumtants, have been generally regarded as the ultimate gurus on the subject. Now. bowever. it inces a challenge from withim the Institute of Chartered Accountanis in England and Wale whose tax faculty is proposing to set up its own examinations. <br> The move seems to be taxing <br> The faculty's chairman Peter Wyman has complained that institute members have been <br> organising oppostion in an attempt to nobble the faculty's exam plans. Besides denying said charge the institute's president Jennirer Ainsworth has riposted that the duplication "would be divisive, would increase costs, and would cause training difficulties for major employers". Whichever side <br> it is grating to may be right, it is gratifying to see the sort of heat experts emitting the by those whose role in tazation is merely to pay it. <br> Obiter dicta <br> How many bona fide two-letter words are there in Engish? Anyo knowing the answer off pat will knowing the answer of pat will probably be an addict of Scrabble (in which short words can be |
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Eame's SUS inventor Alfred Butts. Aschitect by br raininigh he devised
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the Macys was not until the earily 1950s that
the Macce's retiul chanin began
seling scrabble paving the way
 various languages which still seems
low at Ioomm He said ha earned only As for the twoletter
 Dictionary, he number is ion
threl-lete variety are far more
plentiful, with 1,087 .

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Q Being upstaged, as opposed to
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and in an unexpected contataition. Classical scholarship. As a pubilic rebuif to the
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column recently, the station treated
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article. In the wake of repeated arnicle. in the wake of repeated
securita alers. the electonic
indicator announced ewelcome indicator announced "Welocome!
Normal service todayl:, then added
a quotation attribnted to the Normal service wodayy
a quotation attribnted to the
poet Horace: poet Horace:
Sucarmaruam festinas - hort no
est longit Althoug you're in haste,
the delay is not long.). the delay is not long).
Tiv which the obvious
Quid cis? (ss it possible?)

## UN takes new tack on impasse over Srebrenica evacuations

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$\qquad$
Fierce debate expected over spending plans and proposed tax increases

## Clinton to unveil detailed budget

By George Craham
in Washhigton

## THE US administration is to publisb 1 tis full hudget today heshing out the hasid Aeshing out the basic eronomic package put orwari hy president Bill Clinton in February. However, this shroadry. ramework has alreaty been altered by Con las aiready been attered by Con. axes and cut stiocinife pro dies to space stations will pave he way for firece congresional hattles in coming months. battles in coming months. Severan department beads hav


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ade the Senate to pass the stimulus spending bill provide an immediate boost to
the ecoomy and essure that the Tecovery does nod peter out The Republican minority in the
Senate nas so far sucteded in
Hocking the bill Mr Mr cinton locking the bill Mr Cinton has
greed to discuss cbanges to
 ut he is fantivg to preserve the
uulk of the bill Mr Rebert Reich, the labour
acretary, said yesterday the scretary, said yesterday the consider eliminating specitic ems from the bill, but defendel
spending on reas such as


## UK moves to restart $\mathbf{N}$ Ireland talks



Stalin's secret nuclear city Continued from Page

 Ion pofatie it it ine siciin Russia's military-Industria)
machine.
Mr Nicolai Yegorov, deputy
 nue to produce tresh plutonium
 replaced periodically in
aclear weapons not covered by In reductions treatles.
In and llistration
ind mill tary and civilian economies were
linksed in hel Soniet Union Mr
Yegorev saida anotber reason the




OItce yesterday appeared unde
cled about wbat the goveru
ment's proposas for Norther
Ireland will involve The ment's proposals for Norther
freand wrill inivol The moore.
however. will end ministers' past role as "nu utranisters pastiters
betwen local poiticians and the
rish povernent
Sir Patrick Maybow has said
 ranging powers to a new Nortb
ern reland administration - a
least to tbe same degree as the
Stornt Stormont goverument that was
suspended ing
The starting point will be the

el Irish Republic in Northern nationalist minority-
The main Northera
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nes The maia Noortbern yreland par
jies appeare ontent yesterday
io resume talks after the prov on resume talk atter ine prov-
nece's local elections in May
although they may be low key cer's local elections in May
antough they may be low key
hased on informal groups. and based on informal groups
However. the
oationalist traditions appear an a nationalist traditions appear a
ar apart as ever on the main
lements of any pootitical settle ment. Mr Lan Paisley. leader of
men Democratic Unioist party.
the the bemocratic Unionist party,
himted he was still loking for
firmer assurances that the risb grover assurances that the Lriss
govenmant is prepared to negotit
ate away it constirutional claim
to north before be entered ate away its constistritional clain
on tbe north before be entered
talks with any enthusiosm.
N. Sea oil industry says tax changes threaten exploration

 If no tax relief is aveiliable for
 tions, the industry argues But its
respone is comptrated hy row
betwen wimer sand losers from
the changes Amerad Hess ous
 saci whit haive its exploration
activity but rritish Petroleum
said the changes moud improve




BUSINESS
Search and attack sonar systems for Royal Navy

## UK Ltd has won a Ministry of Defence

 cootract to supply four Search anAttack Sonasa for the Royal Nevy.
This latest orter This Latest orter was won in ope
competition with other UK defence conperition with other UK defence
manuficturers and is the fourth fior
Sonar Typar 2050 brine Sonar 7ypa 2050 bringing the total
number of systems ode number of systems ordered by the
Royal Nevy to thirty-one. Sonar Type Royal Navy to thirty-nene. Sonar Type
2050 is desigred Eor anti-submarine operations and is heing firted to the the
Royal Navys frootline destroyers and Royal N
frigutes.
A Sear

## frigates. A Search 2050 eatu

 and passives songh performance active and tracksimultaneously

Degaussing project MErranti-Thomson has also won a
Ministry of Defence contract worth
over $\$ 400,000$ to manas then developmeot and to manage the a computer cootrolled degration of
system for submarines. The contract will be managed fro
Weymouth facility:
Degaussing is an electro-magnetic
process used to control
ship or submanrine so mas to to protect it it
against magretic against magnetic minnes. Aiscrant
mounted detection systems can also locate the presence of a s summerged
vescel by measuriog anomnies io the earth's oataural magnetio Civil
Wherk under the contract will
che the implementation and formal
verification of the degausing system
software and the software and the segaussing system
complete syitem on a Royal Nors complete syy
cubmarine.

THE LEX COLUMN
Ringing the change

| - - |  | frame markets into more profitable services and mid.range systems. It has alsent controls. mitigating a 6 percent. |
| :---: | :---: | :---: |
| Even those excluded from the global | Tr-sE |  |
| tranche of mat mit the the structure is a sig |  |  |
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| it makes sense for large international |  |  |
| investment banks with worldwide reach in the last $B T$ sale, cross-border |  | Yet there are few signs of ang condiket upswing. ineriorate further this the timing of an |
| marketug was permitted ony to SGWarburg. This time the geographical |  |  |
|  |  |  |  |
| is that the sale will proceed more mothly as a result. |  |  |
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| some risks. The structure also gives 11 |  |  |
| paper to the 500 top institutions world- |  |  |
|  |  |  |
| It is to be hoped that in return for this privilege members of this group will <br> compete effectively against eacb other. generating most cash. Without them, throughout the recession. |  |  |
|  |  |  |  |
| Othervise the arrangement will go down simply as providing jobs for the |  |  |
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| selection process were distorted for political reasons. for example in the |  |  |
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| and that the likes of DDiwa and Pari- at Queens Moat Bank lenders may is likely to be seen as a further blow to |  |  |
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| Having been giventhey will presumably try their best $\begin{array}{ll}\text { competitiors can expect some pretty } & \begin{array}{l}\text { goods, will not quickly win huge slices } \\ \text { afgressive pricing. }\end{array} \\ \text { of market share. Adainstream retailers }\end{array}$ aggressive pricing. |  |  |
| Queens Moat ICL |  |  |
| Comforting thouen it is that Queens |  |  |
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| worth that eddresses only part of the oxysms of excitement at the prospect worry is that the warehouses winl lead |  |  |
| vice debts whicb must easily exceed its on sales a |  |  |
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| tie cash which perthaps explains why many chains are part of diversified |  |  |
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| groups and why Queens Moat, as a |  |  |
| now compounded by the dow |  |  |
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| turn in Cerrmany and by selfinflicted |  |  |
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| scherme. One solntion would be a programme of disposals. That would |  |  |
| worry other operators because of its impact on the already depressed val. |  |  |
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FINANCIAL TIMES
COMPANIES \& MARKETS

Thursday April 81993


INTERNATIONAL COMPANIES AND FINANCE

Michelin remains gloomy despite return to profit


## L'Oréal lifted by strong sales

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| UK hotel group may face probe <br> By Robert Peston, Banking Editor <br> Banking Ecctor | French insurer dragged |  |  |
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|  | own by Baltica stake |  | financier spent more thanthree months in jail last year on charges of alleged bribery |
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| disclosed yesterday. The DTT |  |  | oro, tbe thallan Treassry- |
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## Alcatel surpasses earnings forecast ${ }^{*}$ 

## BBL chooses insurance partner





## S <br> 

## Struggle to maintain cutting edge

Andrew Baxter reports on problems in Germany's machine-tool industry <br> <br> <br> \section*{\section*{ <br> <br> <br> <br> \section*{<br> <br> <br> \section*{<br> <br> \section*{<br> <br>  <br> <br> <br> <br> \section*{<br> <br> <br> \section*{<br> <br> \section*{<br> <br>  <br> <br> <br> <br> \section*{<br> <br> <br> \section*{<br> <br> \section*{<br> <br>  <br> <br> <br> <br> \section*{<br> <br> <br> \section*{<br> <br> \section*{<br> <br>  <br> <br> <br> <br> \section*{<br> <br> <br> \section*{<br> <br> \section*{<br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br>  <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> <br> ye
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warning



| COMMERZBANK <br> NOTICE TO HOLDERS OF <br> LONDON DEPOSTT CERTIFICATES ("DCS') <br> NOTICE is hereby given of the termination of the contract contained on the above cerificates inaccordance with Condition (P) of the certificates with effect from 8th April, 1993 (tha "Temmination Date"). <br> Holders of LDCs are therefore asked to surrender their certificates at the offices of the depositary (the "Depositiry") and will receive in exchange cerrificate(s) for the deposited shares of DM 50 nominal having the same aggregata nominal value as the units represented by the certificates so surren. dered or an order calling for delivery of the same within a reasonable time at the office of a responsible agent of the Depositary In Germany or elsewhere. However, because of Commerzbank's Annual Shareholders' Meeting on 7th May. 1993 no exchanges will be accepted during the period 26th connection with the payment of the proposed dividend. Holders of units representing fractions of a share which cannot be exchanged for shares of DM 50 nominal, will be after the explration of six months from the Termination Date. <br> After the expiration of six months from the Termination Date the Depositary may sell any remaining deposited shares in such manner as it mey determine and may thereatter hold the net proceeds of sale together with any dividends, bonuses. capita repayments or other distributions received prior to such have not theretofore been surrendered for cancellation. <br> After making such sale the Depositary shall be discharged from all obligations whalsoever to the bearers of the cerrifit cates, except to give notice of such sale and hereafter to maka distribution of the net proceeds of sele and of such distributions upon surrender of the corresponding certiticates. Any such date of such notice shall be forfeited to the Dopositary. <br> Cartifcales should ba lodged with the Depositary at the following address:- <br> S.G.Warburg \& Co. Lto. <br> Paying Agency. <br> 2 Finsbury Averuee. <br> COMMERZBANK <br> 8in April, 1983 <br> AKTIENOESE\&2SCHAFT |  |
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RASTS


## KYMMENE KYM CORPORATION








 offsef to o lorge CNNAL's prospectst has prompted the Boand of
 Annual Meeting on f fne 22. This corresponds io 0 poyyur rotio of
$46.5 \%$ Shoreholdars will hove the ophion of reimesting their
dividen dividend in new shores.
Inde9, CANAL+ expects to enioy double digit growth in censoli.
doted soles ond earnings


NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS
The sharebolders of Kymmene Corporation are hercby
convened to che Annual General Meeting of sharetholders convened to the Annual General Meeting of shareholders
to be held on Thursday, 22nd of April, 1993, at 17.00 to be held on Thuscday, 22nd of Aprii, Filandia House. address Karamzioinkauw 4, Helsinki, Finland The entry
to the building is either from Manncrneimintie or from to the building is
The Meering will consider and pass resolutions on the
matrers specified in Article 14 of the Articles of matrers spec
Association.
In addiuion the Meeting will consider and pass a
resolution on delecting resolution on deleceing the Articles (8 6) restrieo ng
foreign ownership of tie Corporation's slock from the
Articles of Association.
Copies of the Annual Accounts will be available for
Copies of the Annual Accounts will be available for
inspection of of 1 3sh Apil, 1993, at the Coproraion's
Head Office. Mikonkatu IS A, Helsinki. Finland. The Head Office, Mikonkatu is A, Helsinki. Finlaynd. The
information concenning the Annual Accounts is also informaxion conceming the Annual Accounts is zlso
included in the Annual Report of the Corporation for
1992. which will be available at the lnvesment Management brainches of the Union Bark of Finland as of the same date.
Shareholders wbo intend to attend the Meeting and to use
their voting righs have to be registered io the list of
 Finland Cooperative no later than Monday, 124h April
1993. and have to give nolice of their alundance 10 th 1993. and have to give nolice of their autcndance 10 the
Head Office of the Copporaion, Mikonkyun 15 A. no Hater chan Monday. 19hh April. 1993 before 1200 . The notice of attendance may also be made by letter to the
Corporadon's Head Office. address P.O. Box 1079 Corporadon's Head Office. address P.O. Box 1079 ,
SF-00101 Helsinki. Finland, or by telicpbone to the number +358013141283 by the date and bime
mentioned above. The mentioned above. The possible proxies shall b
submitted in connection with he ootice of arendance.


## This announcemeot appears as a matter of record only <br>  <br> $\xrightarrow{\square}$ <br> Severn River Crossing Plo

Barclays de Zoete Wedd acted as lead manager in the placement, and sponsor to the introduction of £131,000,000 6 per cent index linked debenture stock due 2012

Lead manager and sponsor
Barclays de Loete Wedd Limited

7,550,000 Shares

## $\sqrt{\text { 8/ M }}$ Minerals Technologies Inc. <br> Common Stock <br> 1,360,000 Shares <br> This purtion of the offering was affered ouside the United States and Canada by the undersizneed.

Lazard Brothers \& Co., Limited
Goldman Sachs International Limited
Smith Barney, harris Upiam \& Co.
Cazenove \& Co. Commerzbank Aktiengeselischaft Credit Sulse First Boston limited

DONALDSON, LUFKIN \& JENRETTE Merrill Lynch International Limited Morgan Stanley Intermational J.P. Morgan Securities Ltd.

NatWest Securities Limited Paribas Capital Markets Swiss bank Corporation

## $6,190,000$ Shares

This porion of the offering was offered in the United States and Canada by the undersigned.

Lazard Frères \& Co.
Goldman, Sachs \& Co.
Smith Barney, ${ }_{\text {Incorpornted }}$ UPAMM \& Co.
 Dlllon, Read \& Co. Inc. Donaldson, Lufkin \& Jenrette a.g. Edwards \& Sons, Inc Lehman Brothers Merracx Lynce \& Co. Montcomery Securities J.P. Morgan Securrties Inc. Morcan Sthaley \& Co. Painewebber Incorporateded Robertson, Stephens \& Company Salomon Brothers Inc S.G.Warburc Securrties ektaem scarael Wlumat Blafr \& Company J. C. Bradpord \& Co. Brean Murbay, Foster Securtites Inc. Cowen \& Company Dain Bosworth Edmard D. Jonks \& Co itrst albany Corporation Goldsmith \& Harres ladenburg, Thalmann \& Co. Inc. Kemper Securities, Inc. $\quad$ Lecc Mason Wood Walkeb McDonald \& Company Pennsilynnia Merchant Group Lid Piper Jaffectay Inc. Rauscheb Pierce Refsnes, Inc. Raymond James \& Associates, Inc. The Robinson-Humphrey Company, Inc Tucker Anthony wheat Fisst butcher \& Singer Aluril 1993

## PWA appeals against court ruling . <br>  

 PWA. parent of CanadianArlines International, is
appeailing agatint hast week's








New structure for FT-A World Indices







## 









| $\qquad$ <br> ruling , Fairfax buo by Kerry Pa bid speculat |  |
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INTERNATIONAL COMPANY NEWS
WMC tries to leave the worst of bad weeks behind it
Bernard Simon and Kevin Brown report on how a judge's ruling in Nova Scotia has affected the company


MICHELIN
Compaguie Générale des Etablissements Michelin 1992 Consolidated Results

 profif of FF 79 million and that of Minority interests, a loss of
FF 90 million. 1992 SUMMARY S9azes volmme progressed in a contrascing fashion during
the yeur. The irst six months was $3.5 \%$ bigher than the corresponding period of 1991 but tyre denanad in European
markeis fell sharply from summeronwarts MICHELN is now ssrongly represented In Norah America
but despite a moderace improvemens in sales in that During the course of the year certain European currencies,
together with the US dollar, devalued against the French franc The efferto of adverse cuirrency movemcnts.combined
with lowersales volume, of $\mathrm{FF} 66,847$ milliom, a tall of $1.29 \%$ on the previous year SUMMARY OFRESULTS

 Trading profit was FF 4.254 million, an incresse of
FF 377 million on the previous year.
 Ordinary profir was FF 1,556 million. EF 776 million
higher than 199 L Despicte the improvement che ordinary profit before for hh year wheressas level of almosi $4 \%$ had been achieved
In the first halt-year. In che first half-year.
Implementazion of the recovery plan concinued in 1992
and within the framework of the plan, MichELIN has now reduced iss workforce by 16,000 employes int 1 tho years. The related costs we the extraordinary resuls for 1992 have no bcaring ond for the year was FF 221 million,
Extraorditary profic for
consisting mainly of gains on the disposals of various crpital iteras
In tocal, after the charge for raxation and the exceprional
charge of FF 587 million arising from the application of charge accunning standards by he US subsidiaries, che net
nessule was a loss of FF 11 million. The excepional charge result was a ass or PF II milion .the excepuional charge
was related to post-reirement medical costs in the US
and to deferred tax provisions. Funds generated from operations during the year
were $\mathrm{FF} 5,145$ million, an increase of $\mathrm{FF} 2,056$ million
 milllion against a profit of FF 118.4 milion for
Adverse changes in exchange parities during the secon

 1992. Including a provision of FF 200 million for


| EF millions | 1992 | 1991 |
| :---: | :---: | :---: |
| Nerssles | 66,847 | 67,649 |
| Trading profit | \$,254 | ${ }^{3.877}$ |
| Nex finacalal charges | (2,698) | (3.097) |
| Ordinary procil | 1,556 | 780 |
| Extraordinay profic (loss) | 221 | 11,193) |
| Depreciadoro of goudwil | (241) | (200) |
| Tax on profit | (950) | (425) |
| Share of companics annsolidated by the equiry meeched | (10) | ${ }^{24}$ |
| Nect charge arising en impleerenation |  |  |
| Of new US ercounting sandards | (587) |  |
| Profic (lass) | (1) | ${ }^{(1,013)}$ |
| of Whict: Growp | 79 | (699) |
| Minorisy interess | (90) | (314) |
| Funds generaied from operations | s,145 | 3.0 |

The above aroouncs have been presenced to ohe Company's
Conscil de Surveillance The Managing Partners wil

 ourloox
The simadon which developed during Aurumn 1992
connuued into hhe firss quarrer of this year. European tyre
 have maintained a slow downward trend, in conrrast with
mamkets in Norh America which would appear wo bc rarcovering.
Likely influences on the 1993 resulks re again difificuls to
predict The size and duracion of the downuru in Europen predict. The size and duracion of the downiura in Eurper
confimation of the ecovery in NorhAmerica and the ffer
on of redurtions in European interest rates, cannot presenuly
he forescen. In the absence of a rapid recovery from the trading condinons wbich prevaled in hic hist quanter the ne
result for the first hall-ycar would inevitably be in defici Adapding to the changing situation, mICHELN has:

- introduced shor-ime working inordertobalunceproduction
and sales.
and sals.
iposed new limis on innsoment. Expendiiure will be
dirctet maminly ewards improving producoviyy gairs and
plant fexibity.

Within the framework of the recovry plan the considerable
efforis made by the Group have enubled it $\omega$ uchieve 0 recovery iffors made
The sharp decerioration in oyre markers, the ond of which
remains unpredicabbe, has imposed the need for renewed remains unpredictabbe, has imposed
action to counter wheat could be 0 sign of for furndamental coonemic chonge. In rapponse, there will be on acceleration of
efforts to reduce costs. Based on the current position, he target atis 5 F 3,5 bilion in owo years.
The negative influerces of the preernt economic climatz will abjective in mumayfocuring cosi rauutions, M1chaun wil be in the bet competion
any upurn.


## Whestern Mining Share prce




## CRA bid for Cail given boost




 cind




| Compeny Name (ludustry) | Share Capital of the Company (IL) | Percentage of Shares Subject For Sale | Nominal Value nI Sbares (TL) | Amount of Bid Bond (TL) |
| :---: | :---: | :---: | :---: | :---: |
| KOMMAS Katahya Manyedt İşlenneleri A.S. (manneite extraction and processlig) | 8,000,000,000 | 99.28 \% | 7,942,255,400 | 10,000,000,000 |

Priormaoon menorandum relating to the sale of the above company can be oblained from the Public The sale of the shares of the saxued company will be realized ty ob obainng the bids sund periorming
negonations with ine bidders. US Dollars. In the evernt of the offer is made on inssallment basis in US
 paymment daree
 TURKEX no laver than May 2111993 Fridey by 6.00 PM T Turkish mean ime. The tender offer, together with the receip given when the bld bond has been submitled io PPA, shall
shruad be indicated.
The following docurnenes must be artached to the vender offer in the even b) the bidding is made by a proxy, the powero of atcorrey paricularly auchorizang to bid in uis tender
 leggal persen have the authoricy to represent and obligate he legal person together wilh specimen
signaure.

 The uricondidenal bld bond will be cashed and recorded as income in the event that the letter of Lhe agrecmentis is or signed wiehm uhe period as agreed upon between he partise.
The Republic of Turkey, Prime Ministry Pubicic Parcippation Adminiscraion is no subbect to the Sacte
the deadine or the e endcr. If deems necessary. law and regulations of foreition capital, copies of which are oblanamble
Treasury and Forcign Trade, General Direccorace of Foreign Invesment.

## INTERNATIONAL CAPITAL MARKETS

Rate-cut expectations provide the spur for European rally


## Innovative $£ \mathbf{2 0 0 m}$ Barclays Bank issue attracts investor interest

|  |
| :---: |
| the latest innovative capi- structure created by a UK structure created by a UK ncial institution. <br> he deal, priced to yield 140 <br> is points over the 9 per cent <br> TERNATIONAL ONDS <br> due 2006, is callable after years; if the call option is exercised, interest is reset the higher of either the cur. coupon or a margin of 240 yield. The issue, arranged Barclays de Zoete Wedd, mainly placed witb UK itutions. <br> effect, the structure ns that the investor is sell. |
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investors to participate.
Afso
Leeds $\frac{\text { in the sternimg sector }}{\text { Permanent }}$ Building
 year deal. priced a to yiomidive
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 the end of 198, taking advan.
tage of the shape of the yeid
curve to make yield spreads
 launched an unusual issue of
collared floating arte notes,
througb a special purpose througb a special purpose
vehiciele, backed by Federal
 desbank added s50m to its col-
lared FRN lanched eartier
this week. Collared floating this week Collared floating:
rate notes incorporate minl:

Advance at Bear Stearns shows Wall Street bullish
$\qquad$

Reveries from practipal

 come and onordthe countite cill Comisision revemus came cent on 1992, dne to increased
demand for the firm's orrespondent clearing Bear Stearns' bottom line
was belped hy a modest 3.7 per cent increase in oon-interest expenses to 5337.2 m . In com-
parison, the $\overline{\mathrm{Im}} \mathrm{m}$ 's revennes rose 7.2, per cent in the quarter. The largest component of
cosst, emplofe
and benefits, rose 5.4 pensart tom Tbe figures were welI
recelved on Wall Street, wbere boyers hatd Bear Steerns
shares np $\$ K$ to $\$ 18 \%$ on the shares np 84 to si8\% on
New York Stock Exchange.

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MARKET STATISTICS
and


COMIPANY NEMY: UK

## Speyhawk $£ 90 \mathrm{~m}$ in red after write-downs

Sketchley shares fall on trading warning

 textye trid trading conditions fo
dis saxy
Its cleaning division dete lis dry cleaning division dete
tiorateolduring vis second
halp of tis financial sear.

## Hewden Stuart falls to $£ 12 \mathrm{~m}$



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| ahead 23\% | Lurope hit Brammer |  |
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## LaNEMERET

Warner-Lambert Company has acquired
the European and North American businesses of Wilkinson Sword

## WILKINSON sword

The undersigned acted as financial adviser to the purchaser

## Kleinwort Benson

Narch 1


tpyly

## - Mowlem losses grow to $\mathbf{£ 2 7 m}$



## Acquisition helps Dewhirst reach $£ 6.46 \mathrm{~m}$

by Damial Green DEWHIRST Marks and Group, one of
clothing suppencers. $\begin{aligned} & \text { matin }\end{aligned}$
suparted improved margins in the year
to Janary 15 1933 which
pashed pretax profits np fro po January 15 1993 which
Sushed prear profits mp from
sfor Turnover waa np frnm
T130.5m to 181.6 m but was
swollen by the inclbsion for
the first full year nf a woments

## Davis Service pays $£ 52 \mathrm{~m}$ for Mowlem tool hire business




Government backs global market in BT share sale


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| He tist time in any uk |  |
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| In the last BT sale, the insti- |  |
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## Higgs \& Hill cuts final as loss is reduced to $\mathbf{£ 1 1 . 6 m}$



## Wilson (Connolly) falls 38\%



## Stylo losses down to $£ 746,000$





| China Textile Machinery Stock Ltd. (Incorporated In the People's Republic of China) |  |  |
| :---: | :---: | :---: |
| Announcement of Final Results |  |  |
| The Directors of Chine Textile Machinery Stock Ltd ("the Company") arepleased lo announce its results tor ihe seven month period ended 31 st December 1992 etier ine successtul listing of the Company's shares on The Shanghai Securities Exchange. The audited profit ettribuleble to shareholders tor the seven month period ended 31st December, 1992 end for the year ended 31st December, 1992 , preseniled on he besis as shill in note 1 Sommary ot Results below, amounted sustantial increess asand RMB 40.67 million, reepectively reflecting a subs compared to the previous year. |  |  |
| SUMMARY OF RESULTS <br> The audiled resulls of the Company for the seven month period ended 31st December, 1992 ere as tollows: |  |  |
|  |  |  |
|  |  | (144.672) |
| Coss of sales, seles tax and expenses.net of other income |  |  |
|  |  |  |
|  |  |  |
| Nel profit atrribulable to shereholders |  | 52. |
| Eemings per share (Note 4) |  | RMB0.26 |
| , |  |  |
|  <br>  <br>  day of the monnt in whtch the Compary was incorporated. Accorrdingly, the assels and liabilities of the predecessor entarprise were translerred to the Company et net book values of I st June, 1992 . The results of the Company as presented above have been prepared in conlormily with Internationel Accounting Standards (IAS). The tollowing pro forma combined results for the year erned 31 st December, 1992 have been prepared by combining the results ol operalions of the State-owned on by the Company lor the period from isl January, 1992 lo 31 st May, 1992 and of the <br>  the year ended 31 st Docember, 1994 . |  |  |
| Sales |  |  |
|  |  |  |
|  | $\stackrel{50.082}{(0,413)}$ |  |
| Net Profin atribucable w sharestolers | 40.868 | 0,643 |
| Eammos per share (Nota 4) | FMEO. |  |
|  |  |  |
|  <br>  ITorion muing of the Sharghal Tax. Bureau and hne Shanghai Mnisity of Finance that the Companys smodeme is to be subiect 10 income taxi at $15 \%$ \% differences between laxable profits and profit reported In the financlal state merts of the Company prepared in conformity with IAS. |  |  |
|  |  |  |
| Incoma tax Delerred |  | ямввоо |
|  |  | ¢,6,922 <br> 2,434 |
|  |  | 9,356 |
|  |  |  |
| (4)(b) The calculation of combined eamings per share lor the year ended 31st Decermbet, 1992 as described in Note (1) above is based on the net combined profit ettributablesto shareholders of FMB $40,669,000$ and the pro forma weighled averaga number of $155,565,163^{*} A^{\circ}$ and " $B^{n}$ shares in Issue during the year, assuming thal the issua of t t0,095,300*A* shares lo the govemmenl occurred at 1st January, 1992. No eamings enlergrise with no issued share capital throughout the year anded 31st December, 1991. |  |  |
| The People's Republic of Chine, 7h April, 1993 |  | the Board Guancong Chairmen |

## OTTOMAN BANK

NOTICE IS HEREBY GIVEN, in accordance with GENERAL MEETING of Shareholders will be held on WEDNESDAY, the 2Bth APRIL 1993, in the
BEAUFORT ROOM, THE SAVOY HOTEL, STRAND, ONDON WCRA OEU et 1130 ITEL, STRAND, Report trom the Committee with the Accounts for the year ended 31 st December 1992, to propose e
Dividend, to elecl definitively a Member of Committee Dividend, to elecl definitively a Member of Committee
in accordance with Article 16 of the Statutes end to elecl Members of the Committee
By Article 27 of the Statutes the Generel Meeting is
composed of holders, whether in person or by proxy or bolh together, of et least thirty sharses, who, to take their proxiee et leest ten days before the date fixed tor the Meeling:
In Istanbul, at the Head Office of the Company or
at any of the brenches at any of the brenche
In London, at King
London $E C 3 M$ 1AA
use, 2A Eastcheap. wilh SICOVAM, Shereholders must advise the decking of their sheres al least 10 days before he
dixe
for the meeling through their Deposit 750nt either to Benque Paribas, 3 rue d'Antin, 75009 Peris, where proxy forms will be aveilable .
7 The Report of the Committee end lie Accounts which wil be presenled to the General Meeling ere available at the offices in London end Peris. B April 1993 Secretary to the Committee


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FTSURVEYS

Recession and Sunday trading hit 1992 sales
Nurdin moving into US
style shopping clubs


$\qquad$

## Hunting jumps to $£ \mathbf{2 9 m}$ and calls for $\mathfrak{£ 3 7 m}$

FINANCLAL TIMES THURSDAY APRIL 81993

## RECRUITMENT

JOBS: Psychologist's research shows uncanny links between career choice and people's longevity
 A mysterious matter of

##  wben you go it tivinugh, wherest tike tom  as accidental or dellberal violences incluluing suicide.     Fletcher of emplo bis research into health and into stint int has delved deeply     


$\qquad$
ris



|  Still of worling age is atiken as 1oo. my prospect of meeting that sad fate rotes at only 8 . Yours however, 15 a mere 43 - provided youreer, male mere. that is. <br> being mauld youried, the the statike me in record has two messges for our wives. The Errst they can both expent to reach greater $a$ gee than we do yours greater age than we do, yours will be apt to outlive mine to much the same degree as you outlast me. Message two is that each of them has a far greater dying of the same thing as her mine from an accident or the like. In other vords, the careers linked not only with their own lengths of life and cauaes of death, hut also with those of the least that is so if they are British. Since Professor Fletcher has not probed the mortality statistics of | other nations, he is unable to say whether or not the same applies in them as well. <br> Mn Britain, though, he finds taod across all sion types of work officially listed by the registrar- general. In some of them, the link general. In some of them, the man's prospects change on reaching a among public administrators the chancea of either them or retirement age are well under 100. From that rank upwards the cbancea of the men and their wives alike jump to around 110 . What's weirder stiil is that the connection doesn't hold the other being reflected by those of their inancial manager married to a newspaper hack, for instance, the better outlook linked witb your own occupation. Your life expectancy will reflect the worse outlook of us journalists. |
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GROUP
RECRUITMENT CONSULTANTS GROUP
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## London EC2M .

CJA
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## SALES EXECUTIVE

 SOUTH AFRICAN SECURITIES£50,000-£70,000
LONDON
THE SECURITES ARM OF A MAJOR INTERNATIONAL MERCHANT BANK This vacancy calls for candidates, aged $38-50$, who will have spent 6 years successtully selling to institutions and at least 2 years advising institutions on emerging markets. Knowledge in the South
African securities market will be adefinite advantage. Responsibilites will cover linking with Continental
 will be nacessary to the Continent and also bi-annually to South Africa. Excellent institutional contacts are important as is the ability to develop this sector of the market successtully. Initial salary negotiable
$£ 50,000-\xi 70,000$ $£ 50,000-\xi 70,000$ plus full benefits package, including bon
reference SESAS4891/FT to the Managing Director, CJA

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To assist in the growth of this business, our client seeks to appoint a tecent graduate wich commercial dynamism who possesses good credit
Ideal candidates will have a first class educational background and 2.3 years' work experience post graduation, gained either in a commercial or invesment banking environment. Excepilenaly exposure may also be considered The accouncy or legal background and significan pressured, entrepreneurial environment is essential.
Applicants should write, enclosing a full curriculum vitae, to David Miller, Director, quoting reference 81189. Respondents will not be idenified to our client wihhout prior discussion.

d VEERTISIN


## Corporate and Forward Foreign Exchange Dealers

 ideally be aged between 25-35.Forward FX Trader
To join a small team making markats in Nordic/Scandinavian currencies. Candidates should have traded these currencies in a minor capacity and ba ready to take on new responsibilities
Applicants.should ba fluent in at least ona Nordic language as well as English. The salary and benefits package is designed to attract and reward the best. Assistance with relocation expenses will ba given to candidates from outsid the U.K.
wite with full C.i. and current package to
Box No. A4921, Financial Times.
Number One, Southwark Bnidge, London SE1 9HL.

ECONOMIST REQURED


 Sunary 50.25000




## PRIVATE CLIENT

 BROKER/SALESMAN 1MRO-registered investmen manager, in joinn venturr with AAA backed Swiss bank, seekhighly motivated individual highly motivated individual
with proven capacity to close new business in UK and/or new buinessi in
ofsthor
Salary negotiale.
CVs to Alassdair Ogilvy,


## Planning \& Market Information

Financial Services in Bahrain

|  | London and North Africa as well as the Midd |
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| marine, energy, property and casualty, aviation | To support the company's next phase of |
|  | poshlions have been crealed lor highly riaented |
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| has operalions in the | lor its opet |

Executive Manager - Planning \& Business Development NEGOTIABLE TAX FREE SALARY + BENEFTTS


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imagination to produce ideas which you wil imagination to produce ideas whic
present to institutional investors.

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FINANCIAL ANALYST - PROPERTY Intermational property services firm seeks to hire an achievement-oriented protessional to jorn its growing London offce. The ldeal candidate whave excallent academle qualmarienca in a financiallyoriented position, and will be highly competent with personal computers and financial analysls. Fluency in a European languaga would be highly desirabla. Property experience would also be beneficial, but not a requiremant.
Thls damanding position will offar axcallant growth prospacts and will carry a highly competitive compensation package.
Write in confidence with a full CV to:
The Financial Times,
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To be a candidale you will be a numerate
traduale either with a sound understandin graduaia eiliher wilh a sound understanding oll the
commercial aspecis of thed background in linancial the oll indusiry or a investment inslitution. In either wase. you will be in
your mid-lo-late 20 's and will have al least your mid-lo-late 20 's and will have
years relevant work experience. The remuneration package will reflect best Ciiv
praclice and includes compeliive salary bonus scheme and mortgage subsidy To apply in confidence. please write to: Tony Tucker, lohn Sears $\&$ Associates, 2 Queen Anne's Cate Bulldings, Dartmouth Street, London
SWIH 9BP. Tel: 071-222 7733. Fax: $071-222$ 3445.

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ability to operate in a ass moving environment.
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[^2]

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 the image and economic well being of Cardiff and of Wales as a whole.
We are now moving into our implemennatation phase and are seeking to accelecrate our inward investment
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You will bea key member of the Executive Team, working under the direction of the Chief Evecutive but
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track record of high profitability
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Your particular value will derive from your ability to
forilaiate the erealion of an appropriete financial
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diversee operalions in Zimbabwe. requires e Einance profesiopanal o ojiin the manayemenn team of its
construction and civil tngineering operation in Harate. The Financial Comnolier will mannage all financial acciviiic: with particular emphasisis on contraci ycecounting and MIS. The person we are veckine must be adzpablece. capabic
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> D) Consulting

> Creating Business Advantage

Clare Peasnell 0718734027

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The identily of candidates will nol be revealed to our
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Candideres should send comprnthensive persinnal. crareer PA Consulting Group, $10 / 12$ Lansdowne Rond.
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 an outward golng personality. be able lo represenl Ihe Soclety
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at the Ministry of Finance Government of Poland Department of Accountancy (Contracting Authority) financed under the EG PHARE Financi
Sector Developmeot Programme

- TASKS

The advisor will provide assistance and advice
the following rain areas: Preparation of Accoountancy Legisistion aparation of Euidel ine is on specialiat
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- Qualifications

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Fluency in the Polish languaga will be an
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Wa ara a commerclal and rasidential property group with
substantial funds avaliebis lor expansion we have within tha
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personal growth will be your own ability.



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A cumpelitive und allraciive remuneruiou put
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## Copper savaged by new bout of heavy selling

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Fox set to reform raw sugar market


Australia rejects wool price plea

| Aestraillan wool pricea <br> Many growers hlame the slide mprices on a 3.3 m bale stockpile of unsold wool held ation Commission（AWRC），a government－appointed body set np after the abolition of price Exing．The AWRC has resisted to be destroyed or sold to the former Soviet Union，once a |
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## Timber accord faces green pressures

\begin{abstract}

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## US pork farmers await ruling

| By Nancy Dumne in Washington |  |  |
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Cominco modifying mill to overcome shortfalls

| By Bemmerd Simon in Torento | pipelines，will be required to |
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Rise of UK tractor sales cheers equipment industry

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## MARKET REPORT

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and COFFEE prices looked sot
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Easter holidays．Uncertainty over wherener the Nory Coast，the
wordd＇s biggest producer wout World＇s biggest producer，would
keepp its threat not to market its mid－crop，especilally given
speculation over its size，was
London Markets





## - FT-SE 2,800 tested in poor turnover <br> By Tery Byland, UK Stock Market Editor

A DISAPPOINTNCGLY small
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## Wellcome sellers

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## Rothmans hit

Worries over the prospects
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Doubts on Reuters A presentation by Renters analysis to take a some
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## matisat <br> Marketscrape

## EQUTELYMARKET



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## mana <br> Mixed performance as consumer shares lag

## Foreign demand pushes Nikkei to high for year



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Wall Street


Eastern promise vanishes in Austria

The stock market darling of yesteryear, Vienna has lost its lustre, writes Eric Frey



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[^3]:    Financial Services:
    

